

**County Executive  
Of  
Howard County, Maryland**

**Executive Order: 2019-14  
Date: December 20, 2019  
Subject: Spending Affordability  
Advisory Committee**

**WHEREAS**, the County Executive is dedicated to maintaining Howard County's excellent fiscal condition despite challenging economic conditions; and

**WHEREAS**, the County Executive wishes to have guidance from the residents of Howard County in reviewing revenue, operating, and capital budgets; and

**WHEREAS**, the County Executive wishes to assure that the county does not overburden itself with debt and desires to maintain its current excellent bond rating; and

**WHEREAS**, the county expenditures for the operating and capital budgets must be controlled so that the level of county spending is consistent with the revenue growth of the county; and

**WHEREAS**, the county is faced with long-term educational, safety, environmental, transportation, health and human services and employee benefit obligations and needs; and

**WHEREAS**, the managing of spending shall be exercised through the budgetary process as well as through program review; and

**WHEREAS**, the budget proposals on spending affect not only the next fiscal year, but future fiscal years; and

**WHEREAS**, the county is facing continued demands for additional necessary infrastructure, public facilities, and mandated services, putting pressure on the operating budget and the county's debt capacity

**NOW, THEREFORE, BE IT ORDERED** that a Spending Affordability Advisory Committee is established. The duties and responsibilities of the committee shall be to produce a report as follows:

1. Review in detail the status and projections of revenues and expenditures for the county for fiscal year 2021 and for fiscal years 2022 through 2026.
2. Evaluate future county revenue levels and consider the impact of economic indicators such as changes in personal income, assessable base growth, and other data which the committee considers applicable.
3. Evaluate expenditure levels with consideration of the long-term obligations facing the county, and the best way to pay for them.

The committee shall present to the County Executive, on or before March 1, 2020, a report including:

- a. Projected General Fund revenues for the upcoming fiscal year
- b. Recommended new county debt (General Obligation bonds) authorization
- c. An analysis of the long-term fiscal outlook including multi-year projections
- d. Other findings and/or recommendations that the committee deems appropriate

**BE IT FURTHER ORDERED** that the Spending Affordability Advisory Committee shall consist of the following citizens and representatives of major organizations:

Voting Members

Todd Arterburn  
Roger Barnes  
Richard Clinch, Ph.D.  
Jessica Coates, Howard County Association of Realtors  
Dan Gick  
Ellen Flynn Giles  
John C. Hendrickson  
Khaleda Hasan, Ph.D.  
Daraius Irani, Ph.D.  
Barbara K. Lawson  
Milton Matthews, Columbia Association  
Leonardo McClarty, Howard County Chamber of Commerce  
Keith Ohlinger, Farm Bureau  
Steve Poynot (Committee Vice Chair)  
Joshua Tzucker

Non-Voting Members

Tonya Aikens, Howard County Library System  
Lynn Coleman, Howard Community College  
Christina Delmont-Small, Howard County Board of Education  
Joan Driessen, Association of Community Services Howard County  
Elizabeth Edsall Kromm, Ph.D., Howard County General Hospital  
Jahantab Siddiqui, Howard County Public School System

**BE IT FURTHER ORDERED** that:

Holly Sun, Ph.D., Budget Administrator shall serve as the Committee's Chair, and that the following county staff members will serve as advisors to the Committee:

Craig Glendenning, Howard County Auditor  
Janet Irvin, Director, Department of Finance  
Jennifer Jones, Deputy Chief of Staff  
Patrick Pope, Internal Auditor  
Lonnie R. Robbins, Chief Administrative Officer  
Larry Twele, Howard County Economic Development Authority

**IN WITNESS, WHEREOF, I, Calvin Ball**, as County Executive of Howard County, Maryland have hereunto set my hand and caused the seal of Howard County to be affixed this \_\_\_\_\_ day of December, 2019.



Calvin Ball  
County Executive